

Kelly Mangold Principal, RCLCO
Charles Hewlett Managing Director, RCLCO
Caroline Flax Ganz Vice President, RCLCO
Scot Bommarito Senior Research Associate, RCLCO Fund Advisors



TODAY'S PANELISTS



Kelly Mangold

Principal **RCLCO**

P: (240) 669-5638

E: kmangold@rclco.com



Charles Hewlett

Managing Director RCLCO

P: (240) 644-10061

E: chewlett@rclco.com



Caroline Flax Ganz

Vice President **RCLCO**

P: (240) 201-9270

E: cflaxganz@rclco.com



Scot Bommarito

Senior Research Associate RCLCO Fund Advisors

P: (323) 489-3264

E: sbommarito@rclco.com





AGENDA

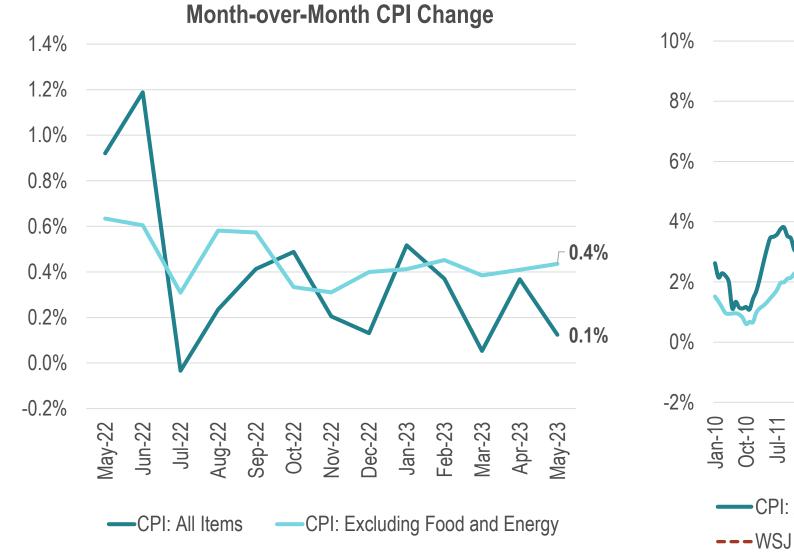
- **►** Macroeconomic Update
- **►** Mid-Year Sentiment Survey Results
- **▶** Office-to-Residential Overview
- ► Q&A

MACROECONOMIC UPDATE

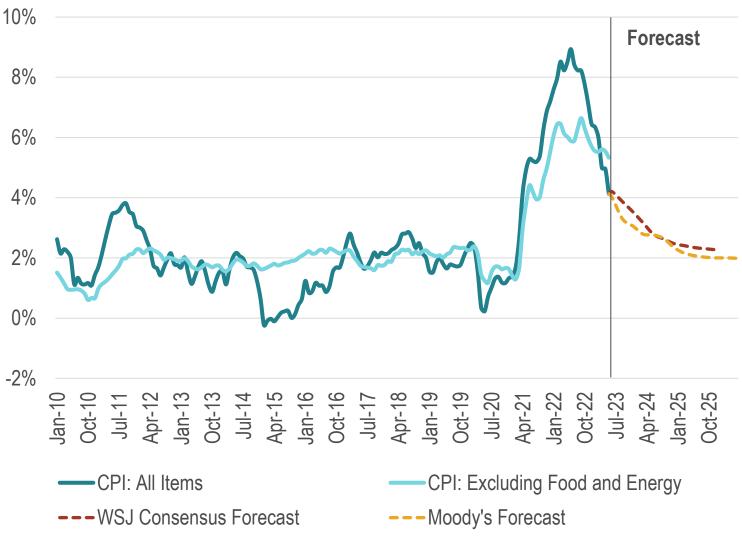


ANNUAL ALL ITEMS CPI COOLED TO 4.1%; CORE CPI STILL ELEVATED AT 5.3%

The Federal Reserve's Policy Tightening Has Brought Inflation Down, but It Is Still Above Target









Note: Figures represent seasonally adjusted CPI.

TRAILING YEAR WAGE GROWTH SLOWED IN MAY BUT REMAINED HIGH AT 4.3%

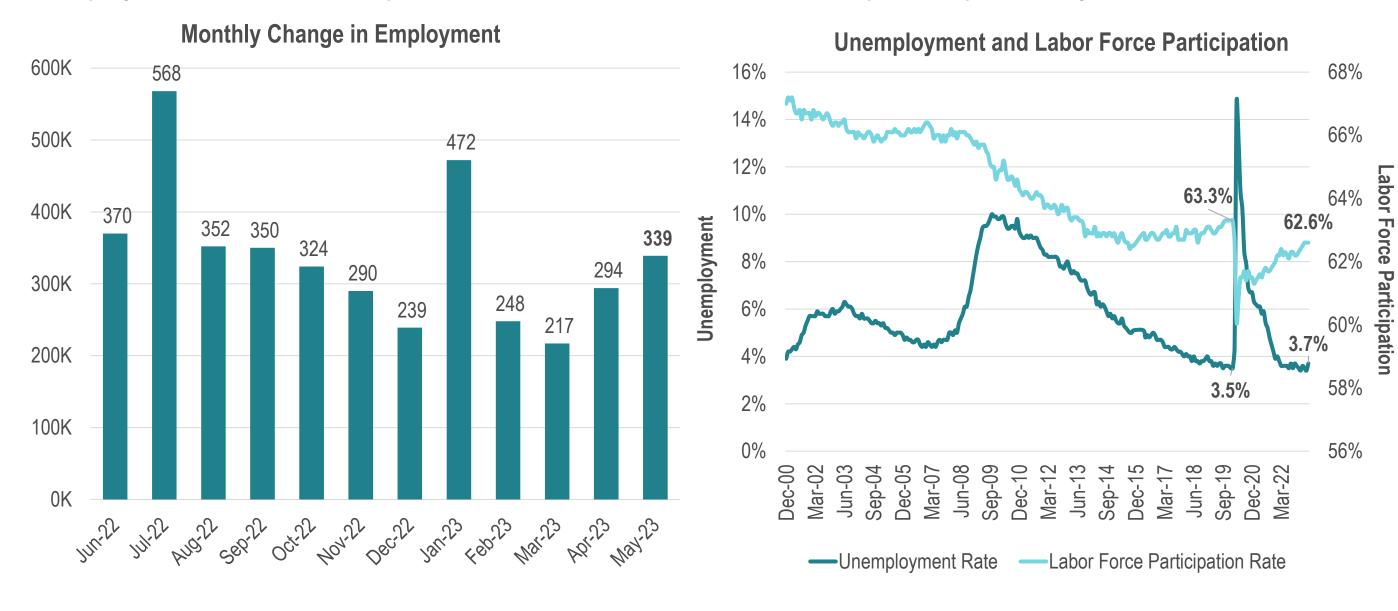
Wage Growth Outpaced All Items CPI for the First Time Since March 2021





MAY JOB GROWTH SURPRISED ON THE UPSIDE; 1.6M JOBS ADDED YTD

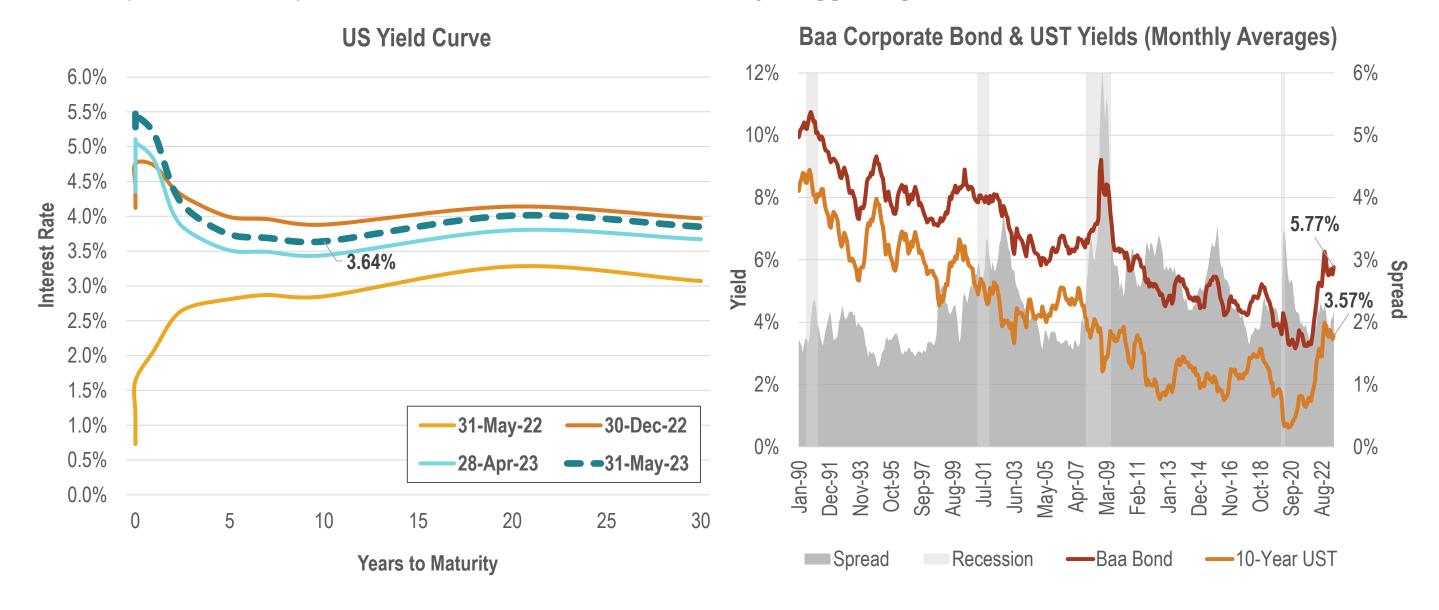
Unemployment Rate Rose 30 bps MoM but Still Low; Labor Force Participation Up Modestly in 2023





TREASURY YIELD CURVE REMAINS HIGHLY INVERTED, PREDICTING RECESSION

Baa Corporate Bond Spread to 10-Year UST Has Been Healthy, Suggesting Recession Has Not Yet Hit





THE FED HELD THE FUNDS RATE STEADY IN JUNE AFTER 25-BPS HIKE IN MAY

Rates Are Likely to Remain Near Current Highs Through 2023 with Rate Cuts Starting in Early 2024

Effective (Moody's Forecast)

Federal Funds Rate 5.5% **Forecast** 5.0% 4.5% 4.0% 3.5% 3.0% 2.5% 2.0% 1.5% 1.0% 0.5% 0.0% May-14 Jan-15 May-15 Sep-15 **Jan-16** Sep-16 Jan-18 May-18 Sep-18 Jan-19 May-19 Sep-19 **Jan-20** May-20 Sep-20 Jan-22 Sep-22 Jan-23 May-23 Sep-23 Jan-24 May-24 Jan-21 May-21 **May-22** Sep-21 Jan-17 May-17 Sep-17

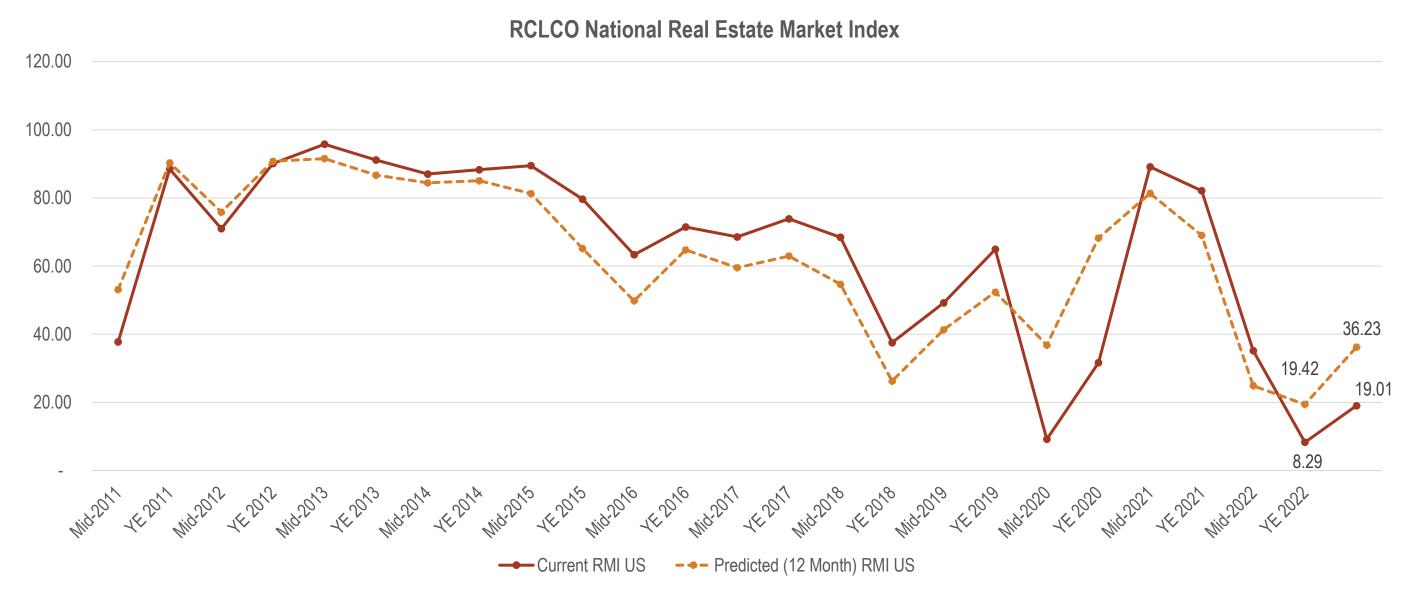
—Target (Upper Limit)



MID-YEAR RCLCO SENTIMENT SURVEY RESULTS



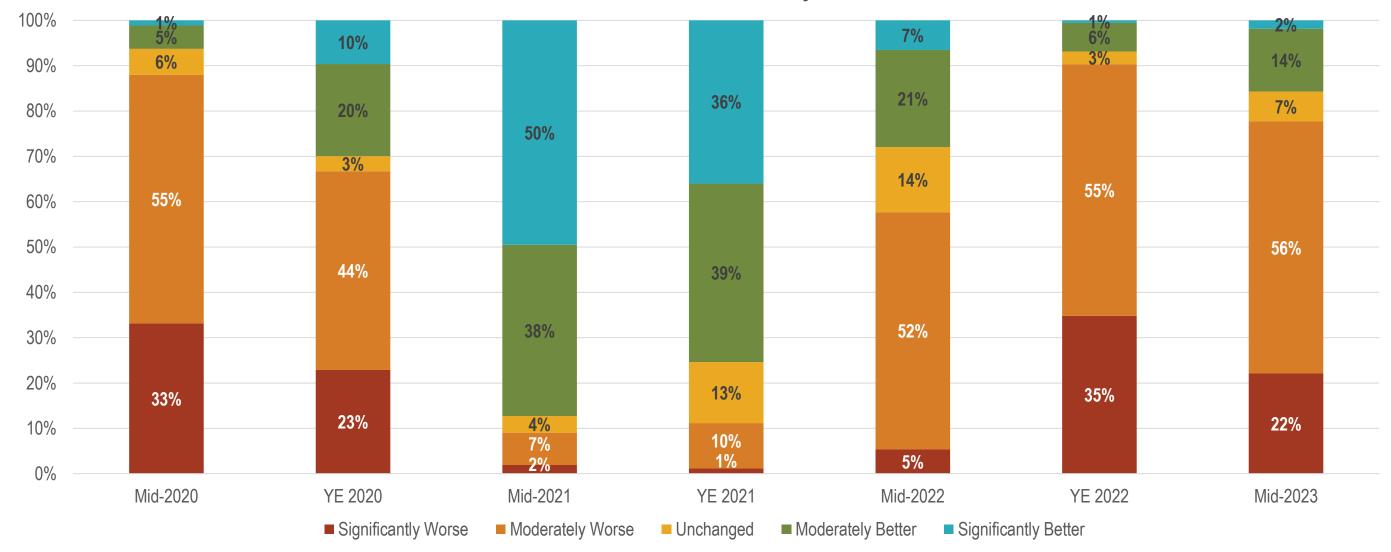
Sentiment Rises from 8.29 to 19.01 and is Predicted to Continue Rising



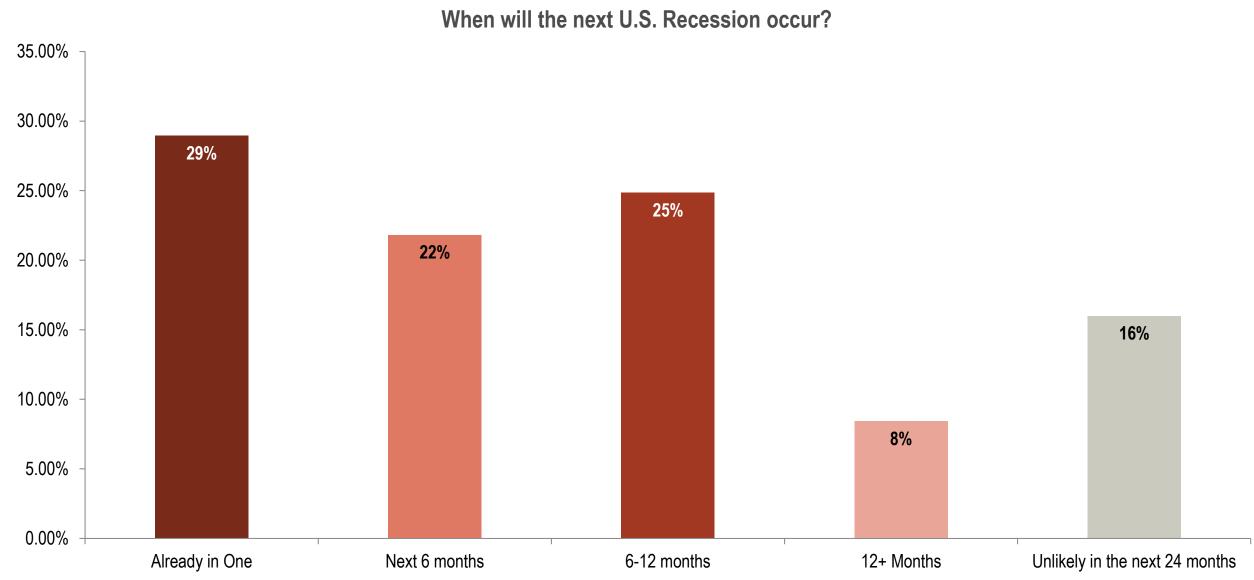


How Would You Rate National Real Estate Market Conditions Today Compared with One Year Ago?

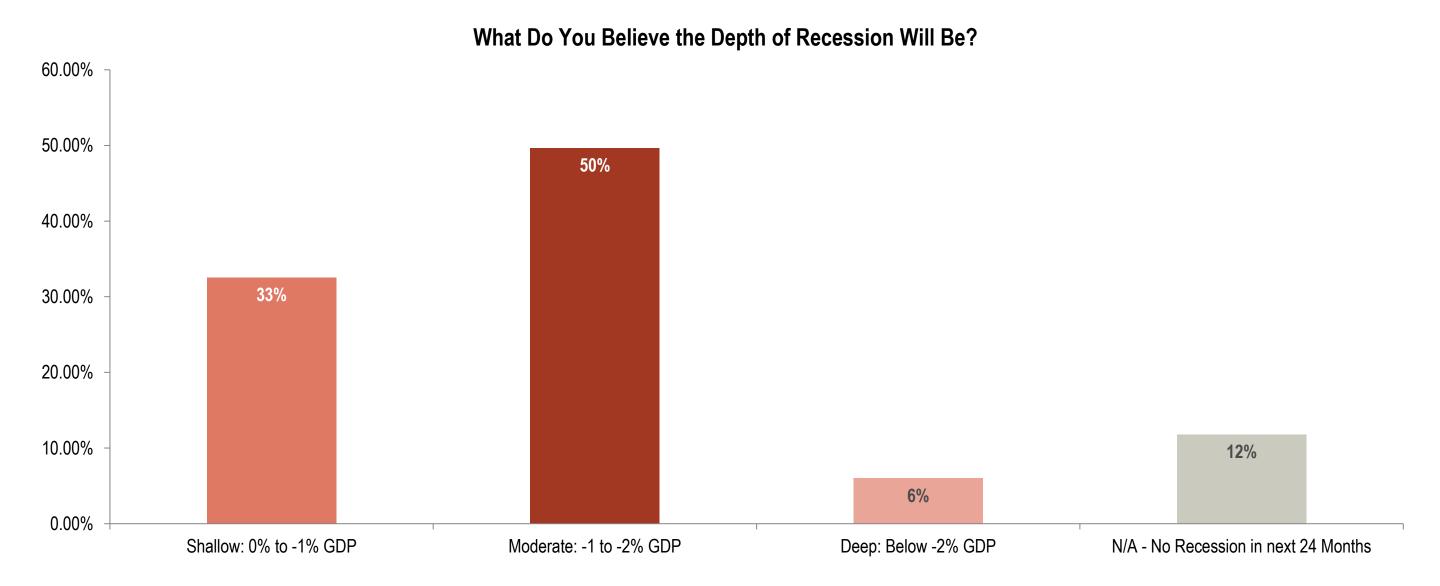
Current National Sentiment Survey Over Time







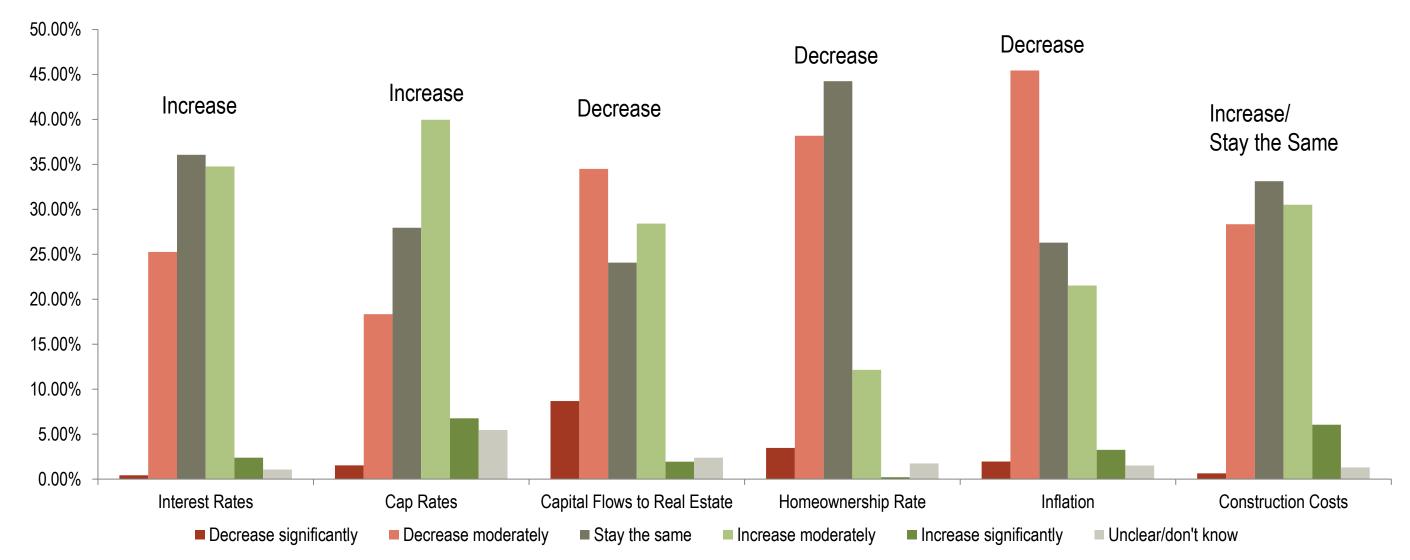






6-12 Month Outlook of Various Economic Indicators

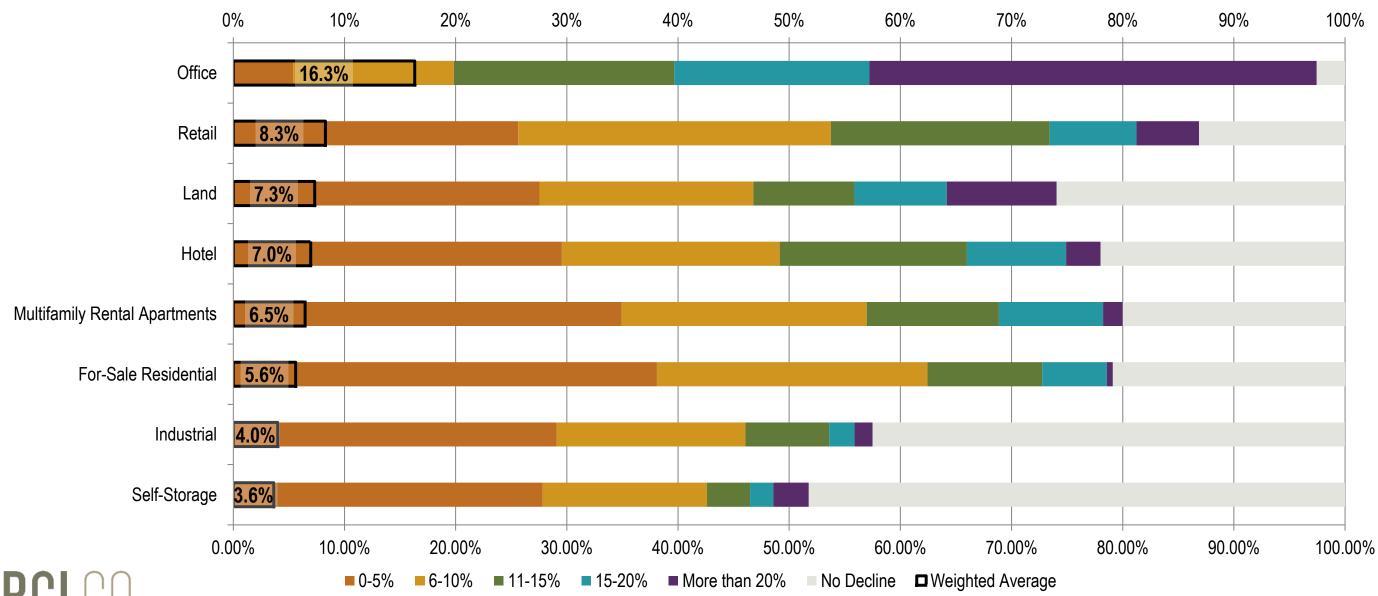
What do you expect to happen with the following economic indicators over the next 6 to 12 months nationally?





Peak to trough values range by asset type, with office topping the list with a 16.3% decline



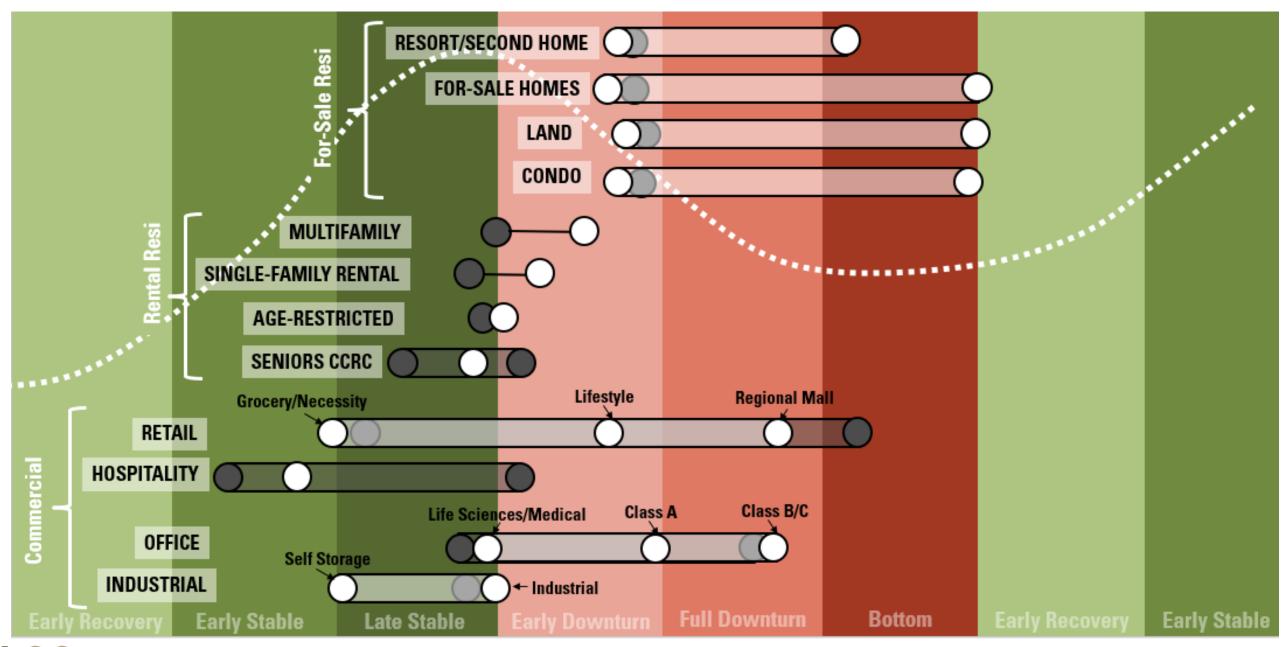




RCLCO REAL ESTATE CYCLE CHART









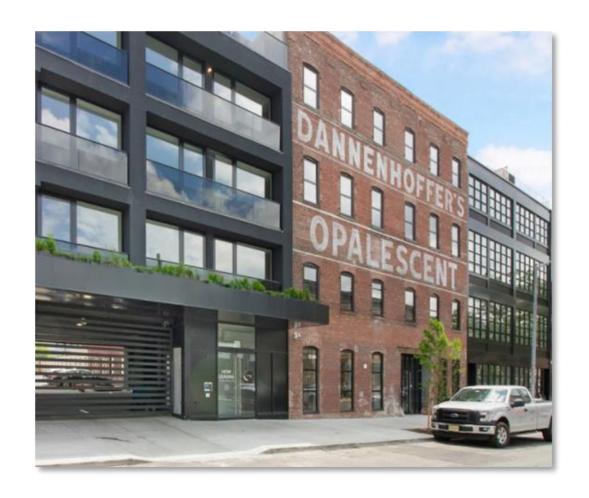
OFFICE-TO-RESIDENTIAL OVERVIEW



A LOOK BACK AT OFFICE-TO-RESIDENTIAL CONVERSION

Office to Residential Conversions Not New. . . But:

- Very limited in number
- Mostly in historic "downtowns"
- Typically obsolete structures, either Pre-war/1st generation towers or industrial buildings
- Traded on the cache of historic character





A LOOK BACK AT OFFICE-TO-RESIDENTIAL CONVERSION

Why Was it Limited?

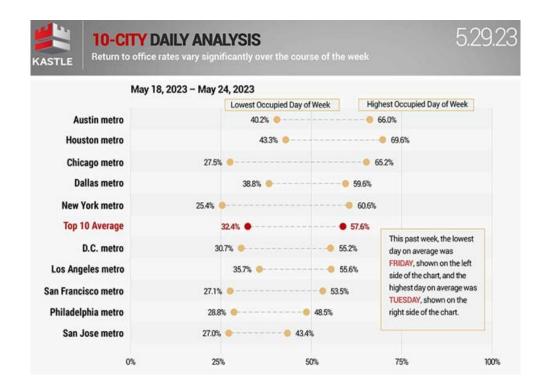
- Office buildings usually more expensive than residential
- Cost to convert often comparable to new build
- Development sites (urban or suburban) not hard to find
- Cities traditionally resisted this conversion bad fiscal trade off



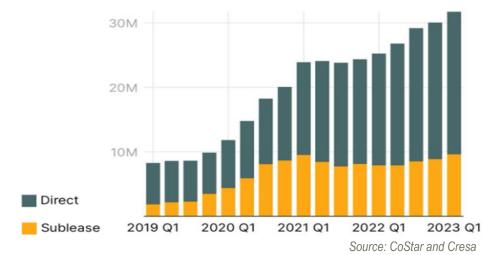


Office Market Outlook Worse Than Prior Cycles, Likely Structural:

- Increasing obsolescence
- Increasing vacancy rates
- Work from home phenomenon still early in it's unfolding
- Declining investor appetite
- All leads to fundamental repricing



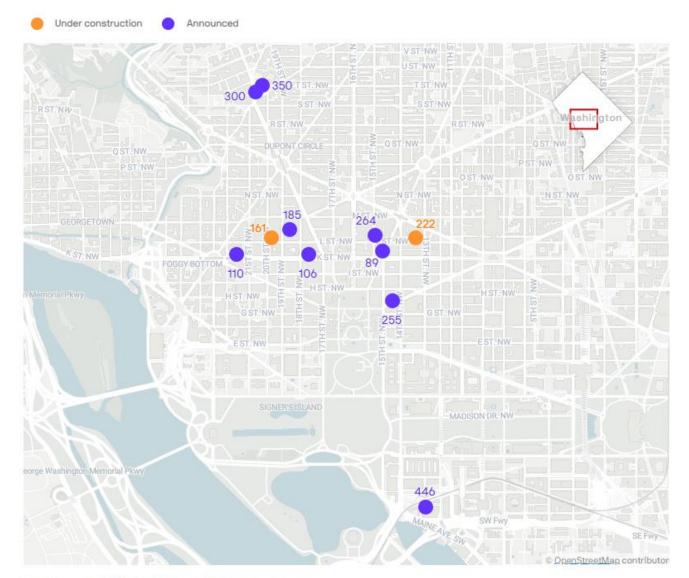
San Francisco Office Square Footage Availability by Lease Type





Industry Overcoming Obstacles to Conversion:

- Cost of new construction dramatically higher
- Technical expertise growing rapidly
- Code issues increasingly reasonable to navigate



Data: DowntownDC BID, Golden Triangle BID. Map: Axios Visuals



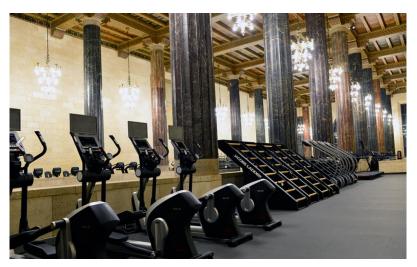
Industry Overcoming Obstacles:

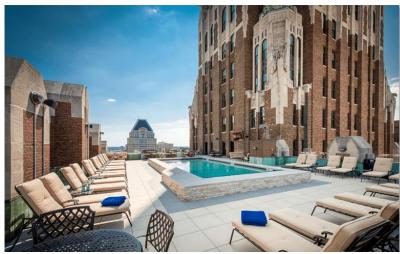
- Getting comfortable with partial conversions
- Learning how to use interior space for amenities
- Interior facing units

Arrive Inner Harbor (10 Light Street) | Baltimore, MD











Source: Arrive Inner Harbor

Capital Markets Increasingly Open to Conversions:

- Historic tax credits
- Equity investor increasing sophistications
- Debt markets sustained appetite for multifamily
- Speed to market (compared to new construction) changes risk profile for some







Source: The Maclellan Apartments

Regulatory Environment Increasingly Open to Conversions:

- Sense of market reality settling in
- Increased appreciation for mixed-use as perhaps preferable to office-dominated cores
- Better appreciation of fiscal realities of urban apartments
- Even some signs of public support (facilitation) of conversion momentum

The Elle Apartments (Former Peace Corps Headquarters) | Washington, DC







Growing Understanding of Market Dynamics:

- Understanding the premium potential of conversions
- Success of post-war building conversions
- More examples of suburban success
- Comfort levels with too much or too little parking

Park & Ford | Alexandria, VA









POTENTIAL GAME CHANGERS

- Changes in construction technology
- Changes in construction costs
- City incentives for conversion
- Waning energy around back to work efforts
- Continued focus on "sustainable/green" advantages of conversion to new construction



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The charts depicted within this presentation are for illustrative purposes only and are not indicative of future performance.



THANK YOU! – QUESTIONS?





Principal **RCLCO**

P: (240) 669-5638

E: kmangold@rclco.com



Charles Hewlett

Managing Director RCLCO

P: (240) 644-10061

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P: (240) 201-9270

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